|  |  |  |
| --- | --- | --- |
|  |  | 19 January 2026 – 15 December 2028 |
| Revenue from passengers |  |  |
| (NOTE:  Without passenger-specific  payments that are considered suspense account items) |  |  |
| **Costs** |  |  |
| passenger costs |  |  |
| route costs (excl. fuel) |  |  |
| fuel costs |  |  |
|  |  |  |
| aircraft costs |  |  |
| crew costs |  |  |
|  |  |  |
| administrative costs |  |  |
| marketing  other costs\* |  |  |
| required return on capital |  |  |
| Total costs |  |  |
| Deficit (excluding VAT) |  |  |
| Operating Compensation, i.e. aid required by the tenderer |  |  |

\* a clarification on what costs are included in the category ‘other costs’ must be included in the tender

\* the figures must be stated in euros